

PUBLIC DISCLOSURE COPY

TAX RETURN FILING INSTRUCTIONS

** FORM 990 PUBLIC DISCLOSURE COPY **

FOR THE YEAR ENDING

June 30, 2012

Prepared for	Woods Hole Research Center, Inc. 149 Woods Hole Road Falmouth, MA 02540
Prepared by	CALIBRE CPA GROUP PLLC 7501 WISCONSIN AVENUE, SUITE 1200 WEST BETHESDA, MD 20814
Amount due or refund	Not applicable
Make check payable to	Not applicable
Mail tax return and check (if applicable) to	Not applicable
Return must be mailed on or before	Not applicable
Special Instructions	This return has been prepared for electronic filing. If you wish to have it transmitted electronically to the IRS, please sign, date, and return Form 8453-EO to our office. We will then submit the electronic return to the IRS. Do not mail a paper copy of the return to the IRS.

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

OMB No. 1545-0047

2011

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

The organization may have to use a copy of this return to satisfy state reporting requirements.

A For the 2011 calendar year, or tax year beginning **JUL 1, 2011** and ending **JUN 30, 2012**

B Check if applicable:

Address change
 Name change
 Initial return
 Terminated
 Amended return
 Application pending

C Name of organization
WOODS HOLE RESEARCH CENTER, INC.
 Doing Business As.
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
149 WOODS HOLE ROAD
 City or town, state or country, and ZIP + 4
FALMOUTH, MA 02540

D Employer identification number
04-3005094

E Telephone number
508-540-9900

G Gross receipts \$ **10,081,706.**

H(a) Is this a group return for affiliates? Yes No
H(b) Are all affiliates included? Yes No
 If "No," attach a list. (see instructions)
H(c) Group exemption number ▶

I Tax-exempt status: 501(c)(3) 501(c)() ◀ (insert no.) 4947(a)(1) or 527

J Website: ▶ **WHRC.ORG**

K Form of organization: Corporation Trust Association Other ▶

L Year of formation: **1988** **M** State of legal domicile: **MA**

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: SEE SCHEDULE O.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	23
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	19
	5 Total number of individuals employed in calendar year 2011 (Part V, line 2a)	5	68
	6 Total number of volunteers (estimate if necessary)	6	0
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0.
b Net unrelated business taxable income from Form 990-T, line 34	7b	0.	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year 6,755,270.	Current Year 7,074,199.
	9 Program service revenue (Part VIII, line 2g)	0.	0.
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	275,548.	201,459.
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	21,516.	27,522.
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,052,334.	7,303,180.
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	2,976,328.	2,240,007.
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0.	0.
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	6,300,873.	5,637,624.
	16a Professional fundraising fees (Part IX, column (A), line 11e)	0.	0.
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 816,151.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	3,219,109.	2,973,595.
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	12,496,310.	10,851,226.
19 Revenue less expenses. Subtract line 18 from line 12	-5,443,976.	-3,548,046.	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year 20,929,456.	End of Year 16,134,375.
	21 Total liabilities (Part X, line 26)	3,991,085.	2,747,147.
	22 Net assets or fund balances. Subtract line 21 from line 20	16,938,371.	13,387,228.

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: *Melanie B. Powers* Date: **11-13-12**

MELANIE B. POWERS, VP/DIRECTOR, FINANCE AND ADMIN
Type or print name and title

Paid Preparer Use Only

Print/Type preparer's name: **CRAIG A. STEVENS, CPA** Preparer's signature: *Craig A. Stevens* Date: **11-13-12** Check if self-employed: PTIN: **P01289490**

Firm's name: **CALIBRE CPA GROUP PLLC** Firm's EIN: **47-0900880**

Firm's address: **7501 WISCONSIN AVENUE, SUITE 1200 WEST BETHESDA, MD 20814** Phone no.: **(202)331-9880**

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response to any question in this Part III [X]

1 Briefly describe the organization's mission: TO ADVANCE SCIENTIFIC DISCOVERY AND SEEK SCIENCE-BASED SOLUTIONS FOR THE WORLD'S ENVIRONMENTAL AND ECONOMIC CHALLENGES THROUGH RESEARCH AND EDUCATION ON FORESTS, SOILS, AIR, AND WATER.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [] Yes [X] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code:) (Expenses \$ 4,788,348. including grants of \$ 1,717,312.) (Revenue \$) FORESTS - FORESTS ONCE COVERED NEARLY HALF THE EARTH'S LAND SURFACE, BUT DUE TO AGRICULTURAL EXPANSION, THEIR COVERAGE HAS DECLINED TO ABOUT ONE-THIRD. DESPITE THE DECLINE, FORESTS PLAY A VITAL ROLE IN MODERATING THE EARTH'S CLIMATE BY REGULATING THE WATER CYCLE (TRANSFERRING HUGE AMOUNTS OF WATER FROM THE SOIL INTO THE AIR, WHICH IN TURN INFLUENCES RAINFALL PATTERNS AND STORMS), BY STABILIZING SOIL AND PREVENTING IT FROM BEING WASHED AWAY INTO RIVERS, AND BY SOAKING UP CARBON DIOXIDE FROM THE ATMOSPHERE AND STORING IT IN THE WOODY TRUNKS OF TREES AND IN THE SOIL, THUS REMOVING THIS HEAT-TRAPPING GAS FROM THE ATMOSPHERE. FORESTS ARE THEREFORE INTEGRAL TO GLOBAL ENVIRONMENTAL HEALTH. WHRC STUDIES THE GREAT FORESTS OF THE WORLD THROUGH FIELDWORK AND REMOTE SENSING TO UNDERSTAND THEIR FUNCTIONING AND HOW THEY CHANGE

4b (Code:) (Expenses \$ 1,821,061. including grants of \$ 509,595.) (Revenue \$) WATER - WHRC COMBINES REMOTE SENSING AND MODELING WITH ANALYSES OF THOUSANDS OF WATER SAMPLES TAKEN FROM STREAMS AND RIVERS AROUND THE GLOBE TO GAIN INFORMATION ABOUT HUGE WATERSHEDS SUCH AS THOSE IN THE AMAZON AND CONGO AS WELL AS SMALL LOCAL STREAMS. DEFORESTATION AND FOREST DEGRADATION RESULT IN A COMPLEX SET OF CHANGES TO CLIMATE AND THE WATER BALANCE AT SMALL AND LARGE SCALES, INCREASING RUNOFF, SEDIMENT FLUX AND STREAM FLOW AND POTENTIALLY ALTERING RAINFALL PATTERNS. WHRC SCIENTISTS LEAD FIELDWORK AND MODELING PROJECTS TO BETTER UNDERSTAND THE CONSEQUENCES OF THESE CHANGES AND TO LINK TO POSSIBLE MITIGATION STRATEGIES, POLICIES, AND SOLUTIONS. IN THE ARCTIC, FOR EXAMPLE, WHRC SCIENTISTS ANALYZE THE CARBON DISSOLVED IN RIVER WATER TO DETERMINE HOW THAWING OF PERMAFROST DUE TO CLIMATE

4c (Code:) (Expenses \$ 618,045. including grants of \$) (Revenue \$ 0.) INTEGRATIVE SCIENCE - WHILE MANY OF OUR INDIVIDUAL SCIENTISTS HAVE DEVELOPED REPUTATIONS AS LEADERS IN THEIR RESPECTIVE FIELDS OF EXPERTISE, THIS ACHIEVEMENT IS DUE LARGELY TO THE EFFECTIVENESS OF JOINT COLLABORATIONS AMONG SCIENTISTS FROM WITHIN AND OUTSIDE THE CENTER FOR NEARLY ALL OF OUR PROJECTS. OUR SCIENCE IS DRIVEN BY THE NEED TO INTEGRATE ACROSS AREAS OF EXPERTISE IN ORDER TO UNDERSTAND HOW AN ENTIRE ECOSYSTEM, A GLOBAL CYCLE, OR A SUITE OF HUMAN INTERVENTIONS REALLY WORKS. OUR INTENTIONAL COMPOSITION OF COMPLEMENTARY EXPERTISE AFFORDS A SCIENTIFIC IMPACT OUT OF PROPORTION WITH OUR MODEST SIZE (CURRENTLY 15 PRINCIPAL INVESTIGATORS AND A TOTAL OF ABOUT 55 STAFF). UNLIKE LARGE UNIVERSITIES OR GOVERNMENT LABORATORIES, WHICH ARE CONSTRAINED BY MULTIPLE EDUCATIONAL, RESEARCH, AND BUREAUCRATIC

4d Other program services (Describe in Schedule O.) (Expenses \$ 639,494. including grants of \$ 13,100.) (Revenue \$)

4e Total program service expenses 7,866,948.

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	X	
2	Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i>		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>		X
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i>		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i>	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>		X
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>		X
e	Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i>	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>		X
12a	Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI, XII, and XIII</i>	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional</i>		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i>		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	X	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV</i>	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i>	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i>		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>		X
20a	Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i>		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

	Yes	No
21 Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	X	
22 Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i>		X
23 Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	X	
24a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25</i>	X	
b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		X
c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		X
d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		X
25a Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>		X
b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>		X
26 Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? <i>If "Yes," complete Schedule L, Part II</i>		X
27 Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>		X
28 Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
b A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>		X
c An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>		X
29 Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i>	X	
30 Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>		X
31 Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i>		X
32 Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>		X
33 Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i>		X
34 Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1</i>		X
35a Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
36 Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i>		X
37 Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>		X
38 Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19?	X	

Note. All Form 990 filers are required to complete Schedule O

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response to any question in this Part V

Input box for Schedule O response

Main table with columns for question number, description, and Yes/No responses. Includes questions 1a through 14b regarding Form 1096, Form W-2G, backup withholding, Form W-3, foreign accounts, prohibited transactions, and 501(c)(7), (12), and (29) organizations.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI [X]

Section A. Governing Body and Management

Table with 3 columns: Question, Yes, No. Rows include: 1a (23), 1b (19), 2 (X), 3 (X), 4 (X), 5 (X), 6 (X), 7a (X), 7b (X), 8a (X), 8b (X), 9 (X).

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

Table with 3 columns: Question, Yes, No. Rows include: 10a (X), 10b, 11a (X), 11b, 12a (X), 12b (X), 12c (X), 13 (X), 14 (X), 15a (X), 15b (X), 16a (X), 16b.

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed MA
18 Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. [X] Own website [] Another's website [X] Upon request
19 Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: MELANIE B. POWERS - 508-444-1511 149 WOODS HOLE ROAD, FALMOUTH, MA 02540

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response to any question in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) WILHELM MERCK CHAIR	5.00	X						0.	0.	0.
(2) NEAL BROWN CLERK	3.00	X		X				0.	0.	0.
(3) JOHN H ADAMS DIRECTOR	2.00	X						0.	0.	0.
(4) STEPHEN T CURWOOD DIRECTOR	2.00	X						0.	0.	0.
(5) IRIS FANGER DIRECTOR	2.00	X						0.	0.	0.
(6) JOSHUA R GOLDBERG DIRECTOR	2.00	X						0.	0.	0.
(7) STUART GOODE DIRECTOR	2.00	X						0.	0.	0.
(8) DAVID HAWKINS DIRECTOR	2.00	X						0.	0.	0.
(9) ROBERT M HOLMES DIRECTOR	40.00	X						126,616.	0.	27,502.
(10) LILY RICE HSIA DIRECTOR	2.00	X						0.	0.	0.
(11) LAWRENCE S. HUNTINGTON DIRECTOR	2.00	X						0.	0.	0.
(12) CASEY LAMBERT DIRECTOR	2.00	X						0.	0.	0.
(13) THOMAS E LOVEJOY DIRECTOR	2.00	X						0.	0.	0.
(14) VICTORIA LOWELL DIRECTOR	3.00	X						0.	0.	0.
(15) MERLOYD LUDINGTON DIRECTOR	2.00	X						0.	0.	0.
(16) WILLIAM MOOMAW DIRECTOR	2.00	X						0.	0.	0.
(17) JEREMY OPPENHEIM DIRECTOR	2.00	X						0.	0.	0.

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (describe hours for related organizations in Schedule O)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(18) AMY REGAN DIRECTOR	3.00	X						0.	0.	0.
(19) CONSTANCE R ROOSEVELT DIRECTOR	2.00	X						0.	0.	0.
(20) GORDON RUSSELL DIRECTOR	3.00	X						0.	0.	0.
(21) TEDD SAUNDERS DIRECTOR	2.00	X						0.	0.	0.
(22) GEORGE WOODWELL DIRECTOR	40.00	X						118,530.	0.	26,333.
(23) SCOTT GOETZ DIRECTOR/SENIOR SCIENTIST/DEPUTY DIR	40.00	X						161,832.	0.	23,274.
(24) ERIC DAVIDSON PRESIDENT/DIRECTOR	40.00	X		X				184,525.	0.	27,984.
(25) JOSEPH R ROBINSON TREASURER	3.00	X		X				0.	0.	0.
(26) LISA O'CONNELL ASSISTANT CLERK	40.00			X				94,080.	0.	23,391.
1b Sub-total								685,583.	0.	128,484.
c Total from continuation sheets to Part VII, Section A								1,055,698.	0.	138,714.
d Total (add lines 1b and 1c)								1,741,281.	0.	267,198.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization **11**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual	X	
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	X	
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
NONE		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

SEE PART VII, SECTION A CONTINUATION SHEETS

Part VIII Statement of Revenue

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514	
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns	1a					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e	4,991,351.				
	f All other contributions, gifts, grants, and similar amounts not included above	1f	2,082,848.				
	g Noncash contributions included in lines 1a-1f: \$		81,787.				
	h Total. Add lines 1a-1f		7,074,199.				
	Program Service Revenue	2 a	Business Code				
b							
c							
d							
e							
f All other program service revenue							
g Total. Add lines 2a-2f							
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		127,380.			127,380.	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6 a Gross rents	(i) Real					
		(ii) Personal					
		b Less: rental expenses					
		c Rental income or (loss)					
	d Net rental income or (loss)						
	7 a Gross amount from sales of assets other than inventory	(i) Securities	2852605.				
		(ii) Other					
		b Less: cost or other basis and sales expenses	2778526.				
		c Gain or (loss)	74,079.				
	d Net gain or (loss)		74,079.			74,079.	
	8 a Gross income from fundraising events (not including \$ _____ of contributions reported on line 1c). See Part IV, line 18	a					
		b Less: direct expenses					
c Net income or (loss) from fundraising events							
9 a Gross income from gaming activities. See Part IV, line 19	a						
	b Less: direct expenses						
	c Net income or (loss) from gaming activities						
10 a Gross sales of inventory, less returns and allowances	a						
	b Less: cost of goods sold						
	c Net income or (loss) from sales of inventory						
Miscellaneous Revenue		Business Code					
11 a MISCELLANEOUS	900099	27,522.			27,522.		
b							
c							
d All other revenue							
e Total. Add lines 11a-11d		27,522.					
12 Total revenue. See instructions.		7,303,180.	0.	0.	228,981.		

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

Check if Schedule O contains a response to any question in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the United States. See Part IV, line 21	1,104,902.	1,104,902.		
2 Grants and other assistance to individuals in the United States. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16	1,135,105.	1,135,105.		
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	851,267.	208,038.	551,799.	91,430.
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	2,904,958.	2,230,841.	472,146.	201,971.
8 Pension plan accruals and contributions (include section 401(k) and section 403(b) employer contributions)	330,242.	214,423.	90,024.	25,795.
9 Other employee benefits	1,222,118.	795,179.	330,784.	96,155.
10 Payroll taxes	329,039.	213,642.	89,696.	25,701.
11 Fees for services (non-employees):				
a Management				
b Legal	11,241.	1,800.	8,301.	1,140.
c Accounting	41,202.		41,202.	
d Lobbying				
e Professional fundraising services. See Part IV, line 17				
f Investment management fees	47,800.		47,800.	
g Other	363,664.	147,612.	84,693.	131,359.
12 Advertising and promotion	430.	430.		
13 Office expenses	329,398.	77,989.	187,420.	63,989.
14 Information technology	151,611.	74,725.	65,224.	11,662.
15 Royalties				
16 Occupancy	161,204.	157.	160,692.	355.
17 Travel	465,509.	401,982.	31,630.	31,897.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	287,301.	287,301.		
20 Interest	2,896.		2,896.	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	735,310.		735,310.	
23 Insurance	39,227.		39,227.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a RESEARCH SUPPLIES AND E	266,945.	266,945.		
b PRINTING	69,857.	4,790.	3,104.	61,963.
c ALLOCATION OF COMMON EX	0.	701,087.	-773,821.	72,734.
d				
e All other expenses				
25 Total functional expenses. Add lines 1 through 24e	10,851,226.	7,866,948.	2,168,127.	816,151.
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

		(A) Beginning of year		(B) End of year	
Assets	1 Cash - non-interest-bearing	1,670,705.	1	575,510.	
	2 Savings and temporary cash investments	272,473.	2	13,837.	
	3 Pledges and grants receivable, net	3,723,766.	3	2,093,130.	
	4 Accounts receivable, net		4		
	5 Receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5		
	6 Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6		
	7 Notes and loans receivable, net		7		
	8 Inventories for sale or use		8		
	9 Prepaid expenses and deferred charges	591,437.	9	179,528.	
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	10a 13,460,926.			
	b Less: accumulated depreciation	10b 5,272,192.	8,568,746.	10c	8,188,734.
	11 Investments - publicly traded securities	5,866,608.	11	4,849,055.	
	12 Investments - other securities. See Part IV, line 11		12		
	13 Investments - program-related. See Part IV, line 11		13		
	14 Intangible assets		14		
	15 Other assets. See Part IV, line 11	235,721.	15	234,581.	
16 Total assets. Add lines 1 through 15 (must equal line 34)	20,929,456.	16	16,134,375.		
Liabilities	17 Accounts payable and accrued expenses	1,258,294.	17	485,947.	
	18 Grants payable		18		
	19 Deferred revenue	354,001.	19	0.	
	20 Tax-exempt bond liabilities	2,303,863.	20	2,188,531.	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21		
	22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22		
	23 Secured mortgages and notes payable to unrelated third parties		23		
	24 Unsecured notes and loans payable to unrelated third parties		24		
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D	74,927.	25	72,669.	
	26 Total liabilities. Add lines 17 through 25	3,991,085.	26	2,747,147.	
Net Assets or Fund Balances	Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.				
	27 Unrestricted net assets	7,649,519.	27	7,420,952.	
	28 Temporarily restricted net assets	5,621,123.	28	2,292,447.	
	29 Permanently restricted net assets	3,667,729.	29	3,673,829.	
	Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.				
	30 Capital stock or trust principal, or current funds		30		
	31 Paid-in or capital surplus, or land, building, or equipment fund		31		
	32 Retained earnings, endowment, accumulated income, or other funds		32		
	33 Total net assets or fund balances	16,938,371.	33	13,387,228.	
34 Total liabilities and net assets/fund balances	20,929,456.	34	16,134,375.		

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response to any question in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	7,303,180.
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,851,226.
3	Revenue less expenses. Subtract line 2 from line 1	3	-3,548,046.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	16,938,371.
5	Other changes in net assets or fund balances (explain in Schedule O)	5	-3,097.
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33, column (B))	6	13,387,228.

Part XII Financial Statements and Reporting

Check if Schedule O contains a response to any question in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other _____ If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		X
2b	Were the organization's financial statements audited by an independent accountant?	X	
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year were issued on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	X	
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.	X	

Form 990 (2011)

SCHEDULE A
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: _____
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a Type I
 - b Type II
 - c Type III - Functionally integrated
 - d Type III - Other
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?

	Yes	No
(i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?		
(ii) A family member of a person described in (i) above?		
(iii) A 35% controlled entity of a person described in (i) or (ii) above?		
- h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of support
			Yes	No	Yes	No	Yes	No	
Total									

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2011

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	7789733.	19219409.	9510898.	6755270.	7074108.	50349418.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3	7789733.	19219409.	9510898.	6755270.	7074108.	50349418.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						13734328.
6 Public support. Subtract line 5 from line 4.						36615090.

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7 Amounts from line 4	7789733.	19219409.	9510898.	6755270.	7074108.	50349418.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	495,170.	276,174.	127,343.	118,307.	127,380.	1144374.
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	35,644.	33,836.	9,986.	21,516.	27,522.	128,504.
11 Total support. Add lines 7 through 10						51622296.
12 Gross receipts from related activities, etc. (see instructions)					12	
13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and stop here						<input type="checkbox"/>

Section C. Computation of Public Support Percentage

14 Public support percentage for 2011 (line 6, column (f) divided by line 11, column (f))	14	70.93	%
15 Public support percentage from 2010 Schedule A, Part II, line 14	15	70.06	%
16a 33 1/3% support test - 2011. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input checked="" type="checkbox"/>		
b 33 1/3% support test - 2010. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization	<input type="checkbox"/>		
17a 10% -facts-and-circumstances test - 2011. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>		
b 10% -facts-and-circumstances test - 2010. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization	<input type="checkbox"/>		
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions	<input type="checkbox"/>		

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support (Add lines 9, 10c, 11, and 12.)						

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2011 (line 8, column (f) divided by line 13, column (f))	15	%
16 Public support percentage from 2010 Schedule A, Part III, line 15	16	%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2011 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2010 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests - 2011. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests - 2010. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Schedule B
(Form 990, 990-EZ,
or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990, Form 990-EZ, or Form 990-PF.

OMB No. 1545-0047

2011

Name of the organization

Employer identification number

WOODS HOLE RESEARCH CENTER, INC.

04-3005094

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)(3) (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note. Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year. ▶ \$ _____

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2011)

Name of organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>1</u>	_____ _____ _____	\$ <u>1,228,318.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>2</u>	_____ _____ _____	\$ <u>2,514,588.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>3</u>	_____ _____ _____	\$ <u>306,455.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>4</u>	_____ _____ _____	\$ <u>250,000.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>5</u>	_____ _____ _____	\$ <u>403,713.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)
<u>6</u>	_____ _____ _____	\$ <u>261,149.</u>	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II if there is a noncash contribution.)

Name of organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____
_____	_____ _____ _____ _____	\$ _____	_____

Name of organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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Part III Exclusively religious, charitable, etc., individual contributions to section 501(c)(7), (8), or (10) organizations that total more than \$1,000 for the year. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
_____	_____	_____	_____
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
_____		_____	
_____	_____	_____	_____
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
_____		_____	
_____	_____	_____	_____
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
_____		_____	
_____	_____	_____	_____
	_____	_____	_____
	_____	_____	_____
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
_____		_____	
_____		_____	
_____		_____	
_____	_____	_____	_____
	_____	_____	_____
	_____	_____	_____

SCHEDULE D
(Form 990)

Department of the Treasury
Internal Revenue Service

Supplemental Financial Statements

▶ **Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.**

▶ **Attach to Form 990. ▶ See separate instructions.**

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year		
2 Aggregate contributions to (during year)		
3 Aggregate grants from (during year)		
4 Aggregate value at end of year		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control?		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit?		<input type="checkbox"/> Yes <input type="checkbox"/> No

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education) Preservation of an historically important land area

Protection of natural habitat Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

	Held at the End of the Tax Year
a Total number of conservation easements	2a
b Total acreage restricted by conservation easements	2b
c Number of conservation easements on a certified historic structure included in (a)	2c
d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register	2d

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ _____

4 Number of states where property subject to conservation easement is located ▶ _____

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds?

Yes No

6 Staff and volunteer hours devoted to monitoring, inspecting, and enforcing conservation easements during the year ▶ _____

7 Amount of expenses incurred in monitoring, inspecting, and enforcing conservation easements during the year ▶ \$ _____

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)?

Yes No

9 In Part XIV, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIV, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

(ii) Assets included in Form 990, Part X

▶ \$ _____

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenues included in Form 990, Part VIII, line 1

▶ \$ _____

b Assets included in Form 990, Part X

▶ \$ _____

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a Public exhibition
 - b Scholarly research
 - c Preservation for future generations
 - d Loan or exchange programs
 - e Other _____
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements. Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b If "Yes," explain the arrangement in Part XIV and complete the following table:
- | | Amount |
|---------------------------------|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a Did the organization include an amount on Form 990, Part X, line 21? Yes No
- b If "Yes," explain the arrangement in Part XIV.

Part V Endowment Funds. Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance	5,187,098.	4,628,452.	3,669,172.	3,682,641.	
b Contributions	6,100.	5,150.	536,100.	21,400.	
c Net investment earnings, gains, and losses	122,280.	553,496.	487,694.	-34,869.	
d Grants or scholarships					
e Other expenditures for facilities and programs	1,109,161.		64,514.		
f Administrative expenses					
g End of year balance	4,206,317.	5,187,098.	4,628,452.	3,669,172.	

- 2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a Board designated or quasi-endowment 12.66 %
 - b Permanent endowment 87.34 %
 - c Temporarily restricted endowment _____ %
- The percentages in lines 2a, 2b, and 2c should equal 100%.

- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|-----------------------------|--------------------------|-------------------------------------|
| (i) unrelated organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| (ii) related organizations | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
- b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R? Yes No

4 Describe in Part XIV the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land		517,571.		517,571.
b Buildings		11,040,934.	4,024,740.	7,016,194.
c Leasehold improvements				
d Equipment		1,902,421.	1,247,452.	654,969.
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).)				8,188,734.

Part VII Investments - Other Securities. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
(I)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 12.) ▶		

Part VIII Investments - Program Related. See Form 990, Part X, line 13.

(a) Description of investment type	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		
Total. (Col (b) must equal Form 990, Part X, col (B) line 13.) ▶		

Part IX Other Assets. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 15.) ▶	

Part X Other Liabilities. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	
(2) LIABILITY UNDER CHARITABLE GIFT	
(3) ANNUITY	72,669.
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
(10)	
(11)	
Total. (Column (b) must equal Form 990, Part X, col (B) line 25.) ▶	72,669.

2. FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Part XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial Statements

1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	7,303,180.
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	10,851,226.
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	-3,548,046.
4	Net unrealized gains (losses) on investments	4	6,820.
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	-9,917.
9	Total adjustments (net). Add lines 4 through 8	9	-3,097.
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	-3,551,143.

Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return

1	Total revenue, gains, and other support per audited financial statements	1	7,300,083.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains on investments	2a	6,820.
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIV.)	2d	-9,917.
e	Add lines 2a through 2d	2e	-3,097.
3	Subtract line 2e from line 1	3	7,303,180.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	7,303,180.

Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return

1	Total expenses and losses per audited financial statements	1	10,851,226.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIV.)	2d	
e	Add lines 2a through 2d	2e	0.
3	Subtract line 2e from line 1	3	10,851,226.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIV.)	4b	
c	Add lines 4a and 4b	4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	10,851,226.

Part XIV Supplemental Information

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also complete this part to provide any additional information.

PART V, LINE 4: UP TO 5% OF THE TOTAL EARNED INCOME OF THE ENDOWMENT

FUND IS APPROPRIATED ANNUALLY TO SUPPORT THE OPERATIONS OF THE CENTER.

PART XI, LINE 8 - OTHER ADJUSTMENTS:

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS -9,917.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS -9,917.

**SCHEDULE F
(Form 990)**

Department of the Treasury
Internal Revenue Service

Statement of Activities Outside the United States

▶ Complete if the organization answered "Yes" to Form 990,
Part IV, line 14b, 15, or 16.
▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization: **WOODS HOLE RESEARCH CENTER, INC.**
Employer identification number: **04-3005094**

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b.

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? Yes No

2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region
SOUTH AMERICA	0	1	GRANTMAKING	INTEGRATES RESEARCH, POLICY ANALYSIS, NATURAL RESOURCE MGMT SYSTEMS AND EDUCATION. DELIVERY	1,135,105.
3 a Sub-total	0	1			1,135,105.
b Total from continuation sheets to Part I	0	0			0.
c Totals (add lines 3a and 3b)	0	1			1,135,105.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule F (Form 990) 2011
SEE PART V FOR COLUMN (E) DESCRIPTIONS

Part II **Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Check this box if no one recipient received more than \$5,000 Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	RESEARCH	1023377	WIRE TRANSFER	0.		
		SOUTH AMERICA	RESEARCH	64,332	WIRE TRANSFER	0.		
		SOUTH AMERICA	RESEARCH	28,896	WIRE TRANSFER	0.		
		SOUTH AMERICA	RESEARCH	18,500	WIRE TRANSFER	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter 4

3 Enter total number of other organizations or entities 0

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* Yes No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)* Yes No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)* Yes No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)* Yes No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)* Yes No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)* Yes No

Schedule F (Form 990) 2011

Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

SCHEDULE F, PART I, LINE 2: THE CHIEF FINANCIAL OFFICER AND DIRECTOR OF ADMINISTRATION (CFO) PREPARES ALL SUBCONTRACTS WITH FOREIGN ENTITIES. THESE SUBCONTRACTS CONTAIN A SCOPE OF WORK AND A DETAILED BUDGET PLAN. SUB-RECIPIENTS PREPARE AND SUBMIT INVOICES TO THE CFO. THE INVOICES ARE REVIEWED FOR APPROPRIATENESS AND COMPLIANCE WITH ALLOWABLE/UNALLOWABLE EXPENSES. SUPPORTING DOCUMENTS MAY INCLUDE COPIES OF RECEIPTS OR COPIES OF THE SUB-RECIPIENT ACCOUNTING RECORDS. THESE INVOICES ARE THEN REVIEWED BY THE CONTROLLER AND THE GRANTS ACCOUNTANT AND TRACED TO THE GENERAL LEDGER TO DETERMINE ELIGIBILITY FOR PAYMENT. THE CONTROLLER AND THE GRANTS ACCOUNTANT ALSO REVIEW INVOICES FOR COMPLIANCE TO LINE ITEM BUDGETS AS APPLICABLE. SIGNIFICANT VARIANCES TO BUDGET ARE REVIEWED BY THE CFO AND PRINCIPAL INVESTIGATORS, AND IF DETERMINED NECESSARY, REPORTED TO THE PRIME FUNDER IN THE FORM OF A RE-BUDGET REQUEST. THE CENTER'S ACCOUNTING SYSTEM TRACKS REVENUES AND EXPENDITURES ON A PROJECT OR "AWARD" BASIS.

PART I, LINE 3, COLUMN (E):

REGION: SOUTH AMERICA

(E) SPECIFIC TYPES OF SERVICES IN REGION: INTEGRATES RESEARCH, POLICY ANALYSIS, NATURAL RESOURCE MGMT SYSTEMS AND EDUCATION. DELIVERY OF THE MODIS-LANDSAT CERRADO BIOMASS PRODUCTS.

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

		(a) Event #1	(b) Event #2	(c) Other events	(d) Total events
		(event type)	(event type)	(total number)	(add col. (a) through col. (c))
Revenue	1 Gross receipts				
	2 Less: Charitable contributions				
	3 Gross income (line 1 minus line 2)				
Direct Expenses	4 Cash prizes				
	5 Noncash prizes				
	6 Rent/facility costs				
	7 Food and beverages				
	8 Entertainment				
	9 Other direct expenses				
	10 Direct expense summary. Add lines 4 through 9 in column (d)				()
	11 Net income summary. Combine line 3, column (d), and line 10				

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

		(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
		1 Gross revenue			
Direct Expenses	2 Cash prizes				
	3 Noncash prizes				
	4 Rent/facility costs				
	5 Other direct expenses				
6 Volunteer labor	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No		
7 Direct expense summary. Add lines 2 through 5 in column (d)				()	
8 Net gaming income summary. Combine line 1, column d, and line 7					

9 Enter the state(s) in which the organization operates gaming activities: _____
a Is the organization licensed to operate gaming activities in each of these states? Yes No
b If "No," explain: _____

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? Yes No
b If "Yes," explain: _____

- 11** Does the organization operate gaming activities with nonmembers? Yes No
- 12** Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? Yes No
- 13** Indicate the percentage of gaming activity operated in:

13a		%
13b		%
- 14** Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ _____

Address ▶ _____

- 15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? Yes No
- b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ _____ and the amount of gaming revenue retained by the third party ▶ \$ _____.
- c** If "Yes," enter name and address of the third party:

Name ▶ _____

Address ▶ _____

16 Gaming manager information:

Name ▶ _____

Gaming manager compensation ▶ \$ _____

Description of services provided ▶ _____

Director/officer Employee Independent contractor

17 Mandatory distributions:

- a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? Yes No
- b** Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ _____

Part IV **Supplemental Information.** Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

SCHEDULE G, PART I, LINE 2B, LIST OF TEN HIGHEST PAID FUNDRAISERS:

(I) NAME OF FUNDRAISER: DEVELOPMENT SOLUTIONS OF NEW ENGLAND

(I) ADDRESS OF FUNDRAISER: 299 COTUIT ROAD, SANDWICH, MA 02563

**SCHEDULE I
(Form 990)**

Department of the Treasury
Internal Revenue Service

**Grants and Other Assistance to Organizations,
Governments, and Individuals in the United States**

**Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.
▶ Attach to Form 990.**

OMB No. 1545-0047

2011

**Open to Public
Inspection**

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

Part I General Information on Grants and Assistance

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? **Yes** **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

Part II Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Part II can be duplicated if additional space is needed

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
VIRGINIA POLYTECHNIC 1880 PRATT DRIVE, SUITE 2006 BLACKSBURG, VA 24060	54-6001805	501(C)(3)	25,033.	0.			SCIENTIFIC RESEARCH
AMER MUSEUM NAT HISTORY CENTRAL PARK WEST AT 79TH STREET NEW YORK, NY 10024	13-6162659	501(C)(3)	78,730.	0.			SCIENTIFIC RESEARCH
UNIV OF NEW HAMPSHIRE 211 MORSE HALL DURHAM, NH 03824	02-6000937	501(C)(3)	16,450.	0.			SCIENTIFIC RESEARCH
BOSTON UNIVERSIY ONE SHERBORN STREET BOSTON, MA 02215	04-2103547	501(C)(3)	21,019.	0.			SCIENTIFIC RESEARCH
COLORADO STATE UNIV 6015 CAMPUS DELIVERY FORT COLLINS, CO 80523	84-6000545	501(C)(3)	39,650.	0.			SCIENTIFIC RESEARCH
IPAM INTERNATIONAL 3180 18TH STREET, SUITE 205 SAN FRANCISCO, CA 94110	27-3444564	501(C)(3)	727,641.	0.			SCIENTIFIC RESEARCH

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **12.**
- 3** Enter total number of other organizations listed in the line 1 table **0.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

Part II Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
UNIV OF MARYLAND 3112 LEE BUILDING COLLEGE PARK, MD 20742	52-6002033	501(C)(3)	57,861.	0.			SCIENTIFIC RESEARCH
CARNEGIE INSTITUTION OF WASHINGTON 1530 P. ST. NW WASHINGTON, DC 20005	53-0196523	501(C)(3)	20,964.	0.			SCIENTIFIC RESEARCH
RESOURCE MEDIA 101 MONTGOMERY ST., SUITE 2600 SAN FRANCISCO, CA 94104	82-0564961	501(C)(3)	13,100.	0.			SCIENTIFIC RESEARCH
MONTANA STATE UNIV 309 MONTANA HALL BOZEMAN, MT 59717	81-0302402	501(C)(3)	73,648.	0.			SCIENTIFIC RESEARCH
MARINE BIOLOGICAL LABORATORY 7 MBL STREET WOODS HOLE, MA 02543	04-2104690	501(C)(3)	19,918.	0.			SCIENTIFIC RESEARCH
CONSERVATION INTERNATIONAL 2011 CRYSTAL DRIVE, SUITE 500 ARLINGTON, VA 22202	52-1497470	501(C)(3)	6,328.	0.			SCIENTIFIC RESEARCH

Part III **Grants and Other Assistance to Individuals in the United States.** Complete if the organization answered "Yes" to Form 990, Part IV, line 22.
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance

Part IV **Supplemental Information.** Complete this part to provide the information required in Part I, line 2, and any other additional information.

SCHEDULE I, PART I, LINE 2: THE CHIEF FINANCIAL OFFICER AND DIRECTOR OF ADMINISTRATION (CFO) PREPARES ALL CONSULTING AGREEMENTS AND SUBCONTRACTS FOR INDIVIDUALS AND ORGANIZATIONS WITHIN THE US. THESE DOCUMENTS CONTAIN A SCOPE OF WORK AND A DETAILED BUDGET PLAN. THE INDIVIDUALS/ORGANIZATIONS PREPARE AND SUBMIT INVOICES TO THE ACCOUNTING DEPARTMENT. THESE INVOICES ARE REVIEWED FOR APPROPRIATENESS AND COMPLIANCE WITH ALLOWABLE/UNALLOWABLE EXPENSES. THE CONTROLLER AND THE GRANTS ACCOUNTANT REVIEW THE INVOICES FOR COMPLIANCE WITH BUDGET LINE ITEMS. SIGNIFICANT VARIANCES TO BUDGET ARE REVIEWED BY THE CFO AND PRINCIPAL INVESTIGATOR, AND IF DETERMINED

**SCHEDULE J
(Form 990)**

Department of the Treasury
Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 23.

▶ Attach to Form 990. ▶ See separate instructions.

OMB No. 1545-0047

2011

Open to Public Inspection

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

Part I Questions Regarding Compensation

	Yes	No
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. <input type="checkbox"/> First-class or charter travel <input type="checkbox"/> Travel for companions <input type="checkbox"/> Tax indemnification and gross-up payments <input type="checkbox"/> Discretionary spending account <input type="checkbox"/> Housing allowance or residence for personal use <input type="checkbox"/> Payments for business use of personal residence <input type="checkbox"/> Health or social club dues or initiation fees <input type="checkbox"/> Personal services (e.g., maid, chauffeur, chef)		
b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	
2 Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all officers, directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?	2	X
3 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director. Explain in Part III. <input checked="" type="checkbox"/> Compensation committee <input type="checkbox"/> Independent compensation consultant <input checked="" type="checkbox"/> Form 990 of other organizations <input checked="" type="checkbox"/> Written employment contract <input checked="" type="checkbox"/> Compensation survey or study <input checked="" type="checkbox"/> Approval by the board or compensation committee		
4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: a Receive a severance payment or change-of-control payment? b Participate in, or receive payment from, a supplemental nonqualified retirement plan? c Participate in, or receive payment from, an equity-based compensation arrangement? If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.	4a	X
	4b	X
	4c	X
Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.		
5 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: a The organization? b Any related organization? If "Yes" to line 5a or 5b, describe in Part III.	5a	X
	5b	X
6 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? If "Yes" to line 6a or 6b, describe in Part III.	6a	X
	6b	X
7 For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7	X
8 Were any amounts reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	X
9 If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2011

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name		(B) Breakdown of W-2 and/or 1099-MISC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation reported as deferred in prior Form 990
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1 ROBERT M HOLMES	(i)	126,616.	0.	0.	12,520.	14,982.	154,118.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
2 SCOTT GOETZ	(i)	161,832.	0.	0.	16,234.	7,040.	185,106.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
3 ERIC DAVIDSON	(i)	184,525.	0.	0.	18,950.	9,034.	212,509.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
4 MELANIE POWERS	(i)	185,626.	0.	0.	0.	15,060.	200,686.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
5 JOSEF KELLNDORFER	(i)	122,973.	0.	0.	13,073.	14,301.	150,347.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
6 RICHARD A HOUGHTON	(i)	196,161.	0.	0.	20,308.	15,006.	231,475.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
7 WILLIAM BROWN	(i)	192,987.	0.	0.	0.	0.	192,987.	0.
	(ii)	0.	0.	0.	0.	0.	0.	0.
8	(i)							
	(ii)							
9	(i)							
	(ii)							
10	(i)							
	(ii)							
11	(i)							
	(ii)							
12	(i)							
	(ii)							
13	(i)							
	(ii)							
14	(i)							
	(ii)							
15	(i)							
	(ii)							
16	(i)							
	(ii)							

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 4A: THE CENTER'S FORMER PRESIDENT AND EXECUTIVE DIRECTOR
RECEIVED A SECOND AND FINAL SEPARATION PAYMENT IN JANUARY 2012 OF \$165,000.

Supplemental Information on Tax-Exempt Bonds

▶ **Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**
▶ **Attach to Form 990.** ▶ **See separate instructions.**

Name of the organization: **WOODS HOLE RESEARCH CENTER, INC.** Employer identification number: **04-3005094**

Part I Bond Issues SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
A MASSACHUSETTS HEALTH & EDUCATION FACILITIES AUTHORITY	04-2456011	57586ELD1	08/14/09	2,531,484.	\$603,900; CURRENT		X		X	X	
B											
C											
D											

Part II Proceeds

	A	B	C	D
1 Amount of bonds retired	342,576.			
2 Amount of bonds legally defeased				
3 Total proceeds of issue	2,531,484.			
4 Gross proceeds in reserve funds	19,277.			
5 Capitalized interest from proceeds				
6 Proceeds in refunding escrows	1,908,307.			
7 Issuance costs from proceeds				
8 Credit enhancement from proceeds				
9 Working capital expenditures from proceeds				
10 Capital expenditures from proceeds	603,900.			
11 Other spent proceeds				
12 Other unspent proceeds				
13 Year of substantial completion	2010			
	Yes	No	Yes	No
14 Were the bonds issued as part of a current refunding issue?	X			
15 Were the bonds issued as part of an advance refunding issue?		X		
16 Has the final allocation of proceeds been made?	X			
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?	X			

Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?		X						
2 Are there any lease arrangements that may result in private business use of bond-financed property?		X						

Part III Private Business Use (Continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
3a Are there any management or service contracts that may result in private business use of bond-financed property?		X						
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
c Are there any research agreements that may result in private business use of bond-financed property?		X						
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%		%		%		%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%		%		%		%
6 Total of lines 4 and 5		%		%		%		%
7 Has the organization adopted management practices and procedures to ensure the post-issuance compliance of its tax-exempt bond liabilities?	X							

Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		X						
2 Is the bond issue a variable rate issue?	X							
3a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X						
b Name of provider								
c Term of hedge								
d Was the hedge superintergrated?								
e Was the hedge terminated?								
4a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X						
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
5 Were any gross proceeds invested beyond an available temporary period?		X						
6 Did the bond issue qualify for an exception to rebate?		X						

Part V Procedures To Undertake Corrective Action

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations Yes No

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K.

SEE PART VI SUPPLEMENTAL EXPLANATION SHEET

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2011

**Open to Public
Inspection**

Department of the Treasury
Internal Revenue Service

▶ **Complete if the organizations answered "Yes" on Form
990, Part IV, lines 29 or 30.
▶ Attach to Form 990.**

Name of the organization
WOODS HOLE RESEARCH CENTER, INC.

Employer identification number
04-3005094

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art				
2 Art - Historical treasures				
3 Art - Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities - Publicly traded				
10 Securities - Closely held stock				
11 Securities - Partnership, LLC, or trust interests				
12 Securities - Miscellaneous				
13 Qualified conservation contribution - Historic structures				
14 Qualified conservation contribution - Other				
15 Real estate - Residential				
16 Real estate - Commercial				
17 Real estate - Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (<u>EQUIPMENT</u>)	X	2	81,787.	FAIR VALUE
26 Other ▶ (_____)				
27 Other ▶ (_____)				
28 Other ▶ (_____)				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement **29**

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?		X
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2011)

SCHEDULE O
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on
Form 990 or 990-EZ or to provide any additional information.
▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2011

Open to Public
Inspection

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

FORM 990, PART I, LINE 1

DESCRIPTION OF ORGANIZATION MISSION

WOODS HOLE RESEARCH CENTER (WHRC) IS A PRIVATE, NON-PROFIT RESEARCH ORGANIZATION FOCUSING ON ENVIRONMENTAL SCIENCES. OUR CORE BUSINESS IS TO CONDUCT HIGH QUALITY SCIENTIFIC RESEARCH AND POLICY ANALYSIS ON MAJOR ENVIRONMENTAL AND ECONOMIC ISSUES FACING SOCIETY, SUCH AS CLIMATE CHANGE, LAND-USE CHANGE, RESOURCE LIMITATION, FOREST, SOIL AND WATER CONSERVATION, BIODIVERSITY CONSERVATION, AND HUMAN ALTERATION OF GLOBAL CYCLES OF ENERGY, WATER, CARBON, AND NUTRIENTS. WE SEEK TO APPLY SCIENCE TO THE CHALLENGE OF STEWARDSHIP OF THE EARTH'S ECOSYSTEMS IN AN INCREASINGLY RESOURCE-LIMITED WORLD.

THIS GOAL REQUIRES BOTH A GLOBAL PERSPECTIVE AND LOCAL KNOWLEDGE OF HOW ECOSYSTEMS FUNCTION AND HOW PEOPLE BENEFIT FROM AND MODIFY THOSE ECOSYSTEMS. TO THAT END, OUR SCIENTISTS COMBINE ANALYSIS OF SATELLITE IMAGES OF THE EARTH WITH FIELD STUDIES TO MEASURE, MAP, AND MODEL CHANGES IN THE WORLD'S ECOSYSTEMS AND HUMAN COMMUNITIES, FROM THE THAWING PERMAFROST IN THE ARCTIC TO THE EXPANDING AGRICULTURAL REGIONS OF THE TROPICS. WE WORK LOCALLY AND REGIONALLY, WITH IN-DEPTH EXPERTISE AND COLLABORATIONS IN NORTH AND SOUTH AMERICA, AFRICA, AND ASIA. WE ALSO WORK GLOBALLY, FOCUSING ON HOW HUMANS ARE CHANGING GLOBAL CYCLES OF CARBON, NUTRIENTS, AND WATER AND INDUCING CLIMATE CHANGE AND HABITAT LOSS AT A PACE AND SCALE UNPRECEDENTED IN HUMAN HISTORY. WE MERGE NATURAL SCIENCE WITH SOCIAL AND ECONOMIC SCIENCE TO DISCOVER PATHS FOR HUMAN PROSPERITY AND SUSTAINABILITY OF THE EARTH'S NATURAL RESOURCES.

Name of the organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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WE ARE FIRST AND FOREMOST AN INSTITUTION DEVOTED TO HIGH QUALITY SCIENTIFIC RESEARCH. OUR ORIGINAL RESEARCH AND SCHOLARLY REVIEWS ARE PUBLISHED IN THE WORLD'S BEST PEER-REVIEWED SCIENTIFIC JOURNALS.

EQUALLY IMPORTANT TO CONDUCTING RESEARCH AND ANALYSIS IS THE COMMUNICATION OF THOSE RESULTS. THE STAKEHOLDER GROUPS INTERESTED IN OUR RESULTS INCLUDE OUR PEERS IN THE SCIENTIFIC COMMUNITY, POLICY MAKERS AT LOCAL, NATIONAL, AND GLOBAL ARENAS, NGO AND PRIVATE SECTOR LEADERS, THE GENERAL PUBLIC, AND STUDENTS. WE TRANSLATE THE IMPORTANCE AND RELEVANCE OF OUR SCIENCE TO NON-SCIENTIFIC AUDIENCES THROUGH TARGETED REPORTS, COMMUNITY OUTREACH, WEB SITES, AND MYRIAD OTHER VENUES. WE INJECT OUR SCIENCE INTO DISCUSSIONS OF POLICY THROUGH PROCESSES SUCH AS THE UNITED NATIONS FRAMEWORK CONVENTION ON CLIMATE CHANGE (UNFCCC), THE INTERGOVERNMENTAL PANEL ON CLIMATE CHANGE (IPCC), THE U.S. NATIONAL ACADEMY OF SCIENCES, THE INTERNATIONAL NITROGEN INITIATIVE, AND MANY OTHERS, INCLUDING PARTICIPATION OF OUR SCIENCE AND POLICY EXPERTS IN NATIONAL AND INTERNATIONAL SYMPOSIA AND WORKSHOPS.

WE PROMOTE EDUCATION AND CAPACITY BUILDING THROUGH UNDERGRADUATE INTERNSHIP PROGRAMS, MENTORING OF GRADUATE STUDENTS, TRAINING WORKSHOPS AT HOME AND ABROAD, AND DISTRIBUTION OF OUR OUTREACH MATERIALS THROUGH A WIDE RANGE OF VENUES. THE IMPACT OF OUR WORK IS MULTIPLIED BY THOSE WHO RECEIVE TRAINING AS THEY PARTNER WITH US TO CARRY OUT OUR CORE BUSINESS. A KEY INGREDIENT TO "PUNCHING ABOVE OUR WEIGHT" IS TO CREATE A BROAD INTERNATIONAL NETWORK OF COLLABORATORS AND PARTNERS WHO CARRY ON THEIR RELATED WORK AND WHO VALUE OUR WORK. BECAUSE DEVELOPING AND EMERGING MARKET COUNTRIES ARE BOTH VULNERABLE TO AND STRONGLY AFFECTING

Name of the organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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GLOBAL CHANGE, CREATING PARTNERSHIPS FOR CAPACITY BUILDING FOR ENVIRONMENTAL SCIENCE AND POLICY IS NEEDED FOR OUR RESEARCH PRODUCTS TO BE MOST EFFECTIVELY USED.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:
OVER TIME. COMBINING SATELLITE IMAGERY-DERIVED MAPS WITH FIELD MEASUREMENTS OF THE AMOUNT OF CARBON CONTAINED IN FORESTS, WHRC SCIENTISTS CALCULATE HOW MUCH INTACT CARBON IS STORED BY FORESTS AND HOW MUCH CARBON IS RELEASED INTO THE ATMOSPHERE WHEN FORESTS ARE CUT. WE WORK WITH FARMERS, RANCHERS, AND LOGGING COMPANIES TO UNDERSTAND THE ECONOMIC AND SOCIAL DRIVERS OF LAND-USE CHANGE, INCLUDING THE VALUE OF STANDING FOREST, THE DEMANDS FOR AGRICULTURAL EXPANSION, AND POLICIES THAT WOULD ENCOURAGE SOUND FOREST MANAGEMENT AND CONSERVATION.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:
CHANGE CAUSES THE LOSS OF CARBON PREVIOUSLY STORED IN THOSE FROZEN SOILS AND ITS RELEASE INTO THE AIR AND WATER. THIS STUDY IS CRUCIAL FOR UNDERSTANDING HOW THE RATE OF CLIMATE CHANGE CAUSED BY HUMAN USE OF FOSSIL FUELS MAY BE ACCELERATED BY THAWING PERMAFROST. IN THE AMAZON BASIN, WE STUDY THE EFFECTS OF CONVERTING FORESTS TO VARIOUS FORMS OF AGRICULTURE ON WATER QUALITY AND WATER YIELD, AND WE RELATE CHANGES IN THE WATER CYCLE TO CHANGING LOCAL CLIMATE AND FIRE RISK. RIVERS ARE ALSO IMPORTANT HABITAT FOR BIOLOGICAL DIVERSITY AND FOR ECONOMICALLY IMPORTANT FISHERIES. WHRC SCIENTISTS HAVE DEVELOPED COMMUNITY FISHERIES MANAGEMENT SYSTEMS TO HELP LOCAL COMMUNITIES ACHIEVE SUSTAINABLE HARVESTS OF FISH IN FLOODPLAIN LAKES OF THE AMAZON BASIN.

Name of the organization

WOODS HOLE RESEARCH CENTER, INC.

Employer identification number

04-3005094

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

MISSIONS, WE ARE ABLE TO NIMBLY ASSEMBLE EXPERT TEAMS TO ADDRESS TIMELY TOPICS AND GEOGRAPHICAL HOTSPOTS OF ENVIRONMENTAL RESEARCH.

HUGE VOLUMES OF DATA ARE PRODUCED DAILY BY SATELLITES AND BY NETWORKS OF FOREST, SOIL, AIR, AND WATER MEASUREMENTS THROUGHOUT THE WORLD.

MAKING GOOD USE OF THESE VARIOUS STREAMS OF DATA TO ANSWER THE MOST CRITICAL SCIENTIFIC QUESTIONS REQUIRES SKILL, EXPERIENCE, AND HARD

WORK. WORKING TOGETHER, OUR EXPERTS USE SATELLITES TO STUDY THE

CHANGING EARTH (OUR "EYES IN THE SKY"), FIELD STUDIES OF RIVERS, SOILS, PLANTS, AND PEOPLE (OUR "BOOTS ON THE GROUND"), AND DATA ANALYSIS AND

MAPPING (OUR "THINKERS IN THE TANK"). HENCE, WE ARE NOT ONLY A REMOTE SENSING SHOP, ONLY A THINK TANK, OR ONLY A RESEARCH INSTITUTE, BUT

RATHER, A UNIQUE COMBINATION OF ALL THREE. IN THIS WAY, WE DECIPHER

REGIONAL AND GLOBAL PATTERNS OF CHANGE IN THE CONTEXT OF LOCAL

EXPERIENCE AND KNOWLEDGE. FINALLY, WE COMMUNICATE THESE INSIGHTS BOTH

TO THE SCIENTIFIC COMMUNITY, THUS ADVANCING SCIENTIFIC DISCOVERY, AND

TO NON-SCIENTIFIC AUDIENCES WHO ARE SEEKING SCIENCE-BASED SOLUTIONS TO

THE MOST PRESSING ENVIRONMENTAL AND ECONOMIC ISSUES OF THE DAY.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

SOILS - SOILS STORE MORE THAN TWICE AS MUCH CARBON AS CURRENTLY EXISTS IN THE ATMOSPHERE, AND MORE THAN THREE TIMES AS MUCH CARBON AS EXISTS

IN ALL OF THE PLANTS BIOMASS OF THE WORLD'S FORESTS AND GRASSLANDS.

SOILS ALSO PURIFY WATER AND CYCLE PLANT NUTRIENTS NEEDED TO SUPPORT

PRODUCTIVE AGRICULTURE AND FORESTRY. WHRC RESEARCH REVEALS THE

IMPORTANCE OF SOIL, INFORMS MANAGEMENT PRACTICE, AND SUPPORTS THE

DEVELOPMENT OF POLICY FOCUSED ON A SUSTAINABLE BALANCE BETWEEN

Name of the organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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ENVIRONMENTAL HEALTH AND ECONOMIC DEVELOPMENT. IN THE BRAZILIAN AMAZON, WHRC STUDIES THE RESULTS OF CLEARING FORESTS FOR AGRICULTURE IN TERMS OF CHANGES IN SOIL FERTILITY, PRODUCTION OF GREENHOUSE GASES, AND THE QUALITY OF STREAM WATER. IN NEW ENGLAND, WHRC STUDIES THE LEGACY OF 19TH CENTURY FARMING, SUBSEQUENT FOREST REGROWTH, AND MORE RECENT FOREST HARVESTING ON SOIL CARBON STORAGE. THE WHRC HAS LED ASSESSMENTS OF AGRICULTURAL SOIL NITROGEN MANAGEMENT FOR OPTIMIZING CROP PRODUCTIVITY WHILE MINIMIZING UNINTENDED LOSSES OF SOIL NITROGEN AS AIR AND WATER POLLUTION. OUR WORK DEMONSTRATES THAT GOOD MANAGEMENT OF THE SOIL SUPPORTS BIOLOGICAL DIVERSITY, WATER AND FOOD PRODUCTION, AND IS INTEGRAL TO THE MAINTENANCE OF A STABLE CLIMATE.

AIR - HUMAN-CAUSED CLIMATE CHANGE IS OCCURRING BECAUSE EXCESSIVE AMOUNTS OF HEAT-TRAPPING GASES ARE ACCUMULATING IN OUR ATMOSPHERE. CLIMATE CHANGE MEANS HIGHER AVERAGE TEMPERATURES (GLOBAL WARMING) AND MORE EXTREME WEATHER EVENTS SUCH AS DROUGHTS AND INTENSE STORMS. IN THE ARCTIC, AMONG OTHER LOCALES, WHRC RESEARCH SHOWS HOW THE RAPID CHANGE IN CLIMATE CAUSES THE RELEASE OF GREENHOUSE GASES INTO THE AIR FROM THE REGION'S WETLANDS AND PERMAFROST SOILS AND THUS ACCELERATES THE RATE OF CHANGE. WHRC HAS ALSO LED SCIENTIFIC ASSESSMENTS OF NITROGEN IN AIR POLLUTION, INCLUDING INDUSTRIAL AND TRANSPORTATION SOURCES OF NITROGEN OXIDES AND AGRICULTURAL SOURCES OF THE HEAT TRAPPING GAS, NITROUS OXIDE. WHRC HAS RESEARCHED THE CHEMICAL CHARACTERISTICS OF SOOT FOUND ON REMOTE GLACIERS IN ORDER TO IDENTIFY THE SOURCES OF THIS AIR POLLUTION. THIS DARK-COLORED SOOT IS CAUSING THE GLACIERS TO MELT MORE RAPIDLY AND MAY ALSO BE AFFECTING FOOD WEBS IN THE RIVERS AND OCEANS RECEIVING GLACIAL MELTWATER.

EXPENSES \$ 639,494. INCLUDING GRANTS OF \$ 13,100. REVENUE \$ 0.

132212
01-23-12

Schedule O (Form 990 or 990-EZ) (2011)

Name of the organization WOODS HOLE RESEARCH CENTER, INC.	Employer identification number 04-3005094
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FORM 990, PART VI, SECTION A, LINE 2: THE DEPUTY DIRECTOR AND BOARD MEMBER IS MARRIED TO AN ASSOCIATE SCIENTIST AND PI AT THE CENTER.

FORM 990, PART VI, SECTION B, LINE 11: THE FORM 990 IS PREPARED BY THE CENTER'S INDEPENDENT ACCOUNTANTS AND SUBMITTED TO THE VICE PRESIDENT AND DIRECTOR, FINANCE AND ADMINISTRATION AS WELL AS THE CONTROLLER FOR GENERAL REVIEW. THE BOARD FINANCE COMMITTEE THEN REVIEWS THE FORM 990 PRIOR TO SUBMISSION. THE FORM 990 WILL CONTINUE TO BE SUBMITTED TO THE FULL BOARD PRIOR TO FILING.

FORM 990, PART VI, SECTION B, LINE 12C: REPORTED CONFLICTS ARE REVIEWED AND ADDRESSED AS NEEDED ON AN INDIVIDUAL BASIS WITH FURTHER DISCLOSURE AND/OR RECUSAL OF INDIVIDUALS FROM DECISION MAKING AS APPROPRIATE.

FORM 990, PART VI, SECTION B, LINE 15: IN ESTABLISHING THE COMPENSATION LEVEL FOR THE EXECUTIVE DIRECTOR, THE EXECUTIVE/COMPENSATION COMMITTEE OF THE BOARD USES AN EMPLOYMENT ATTORNEY TO ASSIST WITH STRUCTURE, GATHERS COMPARABILITY DATA FROM GUIDESTAR, COMMITTEE EXPERIENCE AND THE ATTORNEY, CONSIDERS THE INDIVIDUAL'S COMPENSATION HISTORY AND EXPERIENCE AND MAKES A RECOMMENDATION THAT IS DOCUMENTED AND VALIDATED BY E-MAIL.

FROM TIME TO TIME THE ORGANIZATION ENGAGES AN OUTSIDE FIRM TO COMPLETE COMPENSATION SURVEYS TO ENSURE THAT LINE POSITIONS ARE COMPETITIVE AND COMPARABLE. FOR CERTAIN SENIOR POSITIONS THE ORGANIZATION MAY ALSO USE A SEARCH FIRM OR EMPLOYMENT ATTORNEY TO HELP ESTABLISH APPROPRIATE COMPENSATION LEVELS.

FORM 990, PART VI, SECTION C, LINE 19: THE CENTER'S FINANCIAL STATEMENTS

Name of the organization
WOODS HOLE RESEARCH CENTER, INC.

Employer identification number
04-3005094

ARE AVAILABLE BY REQUEST, AND ON OUR WEBSITE (WHRC.ORG). THE CENTER DOES NOT GENERALLY MAKE AVAILABLE ITS GOVERNANCE DOCUMENTS OR ITS CONFLICT OF INTEREST POLICY.

FORM 990, PART XI, LINE 5, CHANGES IN NET ASSETS:

NET UNREALIZED GAINS ON INVESTMENTS:	6,820.
CHANGE IN VALUE OF SPLIT-INTEREST AGREEMENTS	-9,917.
TOTAL TO FORM 990, PART XI, LINE 5	-3,097.

FORM 990, PART XII, LINE 2C

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.